



An Experienced, Proven, and Trusted Advisor Across Aerospace, Defense & Government Services

D.A. Davidson | MCF International has extensive experience serving middle market companies across a broad spectrum of aerospace, defense & government services ("AD&GS") market segments. We have expertise working with privately owned, sponsor backed, and public companies

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Selected Recent Transactions













D.A. Davidson's full-service capital markets platform and partnership with MCF International enable global reach and unique cross-border expertise







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"Herd" on the Street

During the first half of 2025, the D.A. Davidson | MCF International AD&GS team has attended over a dozen industry events and engaged in numerous conversations with key industry constituents across strategic and private equity acquirors. The following represents a summary of Davidson's Bison "Herd" on the street

Aerospace



Trump administration increases the tariff rate on steel and aluminum imports

- On April 2, 2025, what is now referred to as "Liberation Day", Trump announced a 10% import tariff on all products for ~90 countries and imposed higher "reciprocal" tariffs on targeted geographies and industries (incremental to prior tariffs imposed)
- In early June 2025, the Trump administration increased tariffs on steel and aluminum imports from 25% (set in March 2025) to 50%; steel and aluminum represent the two largest raw material sources used in aerospace manufacturing
 - The tariffs apply to imports from all countries except Russia which already faces a 200% tariff on aluminum and the United Kingdom which negotiated a 25% tariff under the U.S. UK Economic Prosperity Deal announced in early May 2025
- Aerospace Industries Association and Airlines for America trade groups have warned of the
 potential negative consequences of these rate increases including damage to the recovering
 aerospace supply chain, a higher volume of counterfeit parts entering the country, and a spike
 in airline ticket prices and shipping rates

Boeing resumes deliveries to its Chinese customers

- Boeing resumed aircraft deliveries to its Chinese customers as the U.S. and China have eased their tariff war; the delivery of new planes to China had been on hold since April 2025 when at least three 737 MAX jets were repatriated by Boeing to the U.S.
 - China currently represents ~10% of Boeing's commercial backlog and is expected to become an increasingly important country in the aviation market

Boeing and Airbus backlogs grow amid continued production struggles

Boeing and Airbus continue to face challenges ramping production due to persistent supply chain constraints – most notably engine shortages and structural component delays

Boeing and Airbus Backlogs and Production Rates

	Current Backlog	Current Rate per Month	Target Rate per Month	Months of Production
Boeing				
737	4,433	38	38	117
767	100	2	3	50
777	521	4	3	130
787	889	5	5	178
Airbus				
A220	486	8	7	61
A320	7,180	39	50	184
A330	231	3	4	77
A350	733	1	6	733

Sources: DACIS, Airbus, Boeing, and other publicly available resources.





Aerospace (Cont'd)



2025 Paris Air Show takeaways (for the full version click here)

- Davidson | MCF's AD&GS team attended the Aerospace industry's largest event the 55th International Paris Air Show in June
 - Searching for Smooth Air Amidst Geopolitical and Market Turbulence: Despite geopolitical tensions and the recent Air India tragedy, the world's biggest aviation trade show was vibrant and well-attended
 - Israel-Iran Conflict Felt on the Show Floor: The Israel-Iran conflict was a significant topic; the French government controversially shut down several Israeli exhibits for displaying attack weapons
 - European Defense Resurgence: The show highlighted Europe's increased defense budgets and continued dependency on U.S. defense technology amid regional conflicts and doubts about U.S. commitment to NATO; a record ~45% of exhibits at the air show were defense oriented
 - Boeing Keeping a Low Profile for a Second Straight Year: Boeing had a low-key
 presence at the show due to the Air India crash investigation, booking its lowest Air Show
 purchase order total in over 12 years
 - Commercial Demand Remains High: Despite Boeing's recent challenges, commercial aerospace demand remains high with Airbus announcing significant orders and options
 - Drone & eVTOL Proliferation Overshadows Traditional Rotorcraft: eVTOLs and drones were prominent, showcasing advancements in autonomous systems and the impact of the Ukraine conflict on warfare technology
 - Aerial Displays More of the Same as Legacy Platforms Shine: The aerial displays featured legacy platforms like the F-35, with the industry focusing on sustaining and adapting existing aircraft due to supply chain and budget constraints
 - Creating a New "Space" for Space: The Paris Space Hub established Space as a key focus at the Air Show with notable announcements, including ESA's agreement to build the Laser Interferometer Space Antenna and a partnership with Thales Alenia Space and Blue Origin to advance space exploration in low Earth orbit

Executive order clears path for U.S. supersonic flights

- In early June 2025, Trump signed an executive order requiring the FAA to remove restrictions on supersonic flights within U.S. airspace that have been in place for 50+ years
 - While the executive order spurred optimism for commercial supersonic flight companies like Boom Supersonic; guestions around affordability and sustainability remain

UK commits to investing in clean tech for air travel

- In mid-June 2025, the UK government announced a \$300M+ investment in clean aviation technology aimed at accelerating the development of zero-emission flight, advanced manufacturing techniques, and aerodynamic efficiency
 - The funding will be directed towards major aerospace companies like Airbus and Rolls-Royce with smaller business and academic institutions assisting with the research

Sources: DACIS, whitehouse.gov, and other publicly available resources.





Global Defense

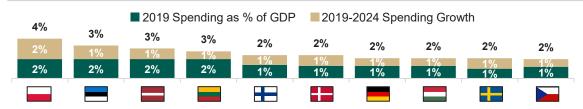
Global conflicts and tech advancements drive global defense spending higher

- Ongoing conflicts (Ukraine, Middle East) and escalating tensions (U.S.-China, Taiwan, NATO-Russia, Israel-Iran) are driving record-high global defense spending as nations prioritize military readiness
- Increasing investment in next-gen warfare capabilities, including cyber / data security, AI, counter-UAS, and electronic warfare, is securing long-term budget allocations

NATO leaders commit to investing 5% of GDP annually by 2035

- In late June 2025, NATO leaders collectively committed to investing 5% of GDP annually on core defense requirements as well as defense- and security- related spending by 2035
 - The commitment follows what were already strong trends in NATO defense spending as it reached a record-high of ~\$460B in 2024 (a ~12% YoY increase)

Select NATO Members Defense Spending as a % of GDP



European AD&GS public valuations have caught up with their U.S. counterparts

While both U.S. and European AD&GS public companies have traded at robust EV / NTM EBITDA multiples over the last twelve-month ("LTM") period, the European index has narrowed the valuation gap with the U.S. as investors focus on defense spending momentum among NATO countries

U.S. vs EU Median AD&GS EV / Next Twelve Months ("NTM") EBITDA Multiples



Jun-24 Jul-24 Aug-24 Sep-24 Oct-24 Nov-24 Dec-24 Jan-25 Feb-25 Mar-25 Apr-25 May-25 Jun-25

Operation "Spider Web" causes tangible losses for Russia

- According to Ukrainian officials, ~\$7B of Russian aircrafts were damaged in the attack on the Belaya and Olenegorsk air bases
 - This is the latest example of low-cost innovations creating further asymmetry in modern warfare as the 117 drones used in the attack are estimated to cost ~\$2K in total

Sources: DACIS, The International Institute for Strategic Studies, U.S. Department of Defense, and other publicly available resources. D.A. Davidson Investment Banking and Capital IQ as of June 30, 2025.

(1) Includes NYSE: AMTM, NasdaqGS: AVAV, NYSE: BAH, NYSE: BAH, NYSE: CACI, NYSE: DCO, NasdaqGS: DRS, NYSE: GD, NYSE: GE, NYSE: HEI, NYSE: HII, NYSE: HXL, NasdaqGS: ICFI, NasdaqGS: KTOS, NYSE: LDOS, NYSE: LMT, NYSE: LMT, NYSE: MOG.A, NYSE: NOC, NYSE: PH, NYSE: PSN, NYSE: RTX, NasdaqGS: SAIC, NYSE: SARO, NYSE: SPR, NYSE: TDG, NYSE: TDJ, NYSE: TD

Includes ENXTPA: AIR, ENXTPA: AM, LSE: BA., LSE: CHG, AIM: CHRT, OB: KOG, BIT: LDO, XTRA: MTX, LSE: QQ., XTRA: RHM, LSE: RR., OM: SAAB B





U.S. Defense

Defense and other agency budgets remain constrained by a continuing resolution

- While congress was able to avoid a government shutdown in March by passing a continuing resolution, the resulting pause on budget expansions and prolonged uncertainty are causing frustration for federal agencies and contractors
- The U.S. Department of Defense ("DoD") noted plans for an 8% annual spending reduction over the next 5 years, creating an additional source of uncertainty, especially for firms operating outside the administration's 17 stated DoD priorities

DoD Funding Priorities

Audit		Collaborative Aircraft (C		Support	ant Command Agency Funding COM & Others)	Combating Transnational Criminal Organizations In The Western Hemisphere		
Core Readiness, Including Full DRT Funding		Counter-sma Initiative			ILCON	Executable Surface Ships		
Homeland Missile Defe	nse	Medical Private-S	Sector Care	M	unitions	Munitions & Energetics Organic Industrial Bases		
Nuclear Modernization (Including NC3)				Critical ecurity	Virginia-class Submarines	•	Southwest Border Activities	



One Big Beautiful Bill Act

- The "Big Beautiful Bill", which passed the House in May 2025, proposes \$150B in additional defense funding to support advanced weapons, cybersecurity, space, and troop expansion
 - The bill is being pursued through budget reconciliation, allowing it to bypass a Senate filibuster and pass with a simple majority

Pentagon officially reveals fiscal 2026 defense budget

- In late June 2025, the DoD formally requested a \$961.6B defense budget for fiscal 2026; to reach the historic ~\$1T figure, Senate must pass the Big Beautiful Bill; \$114B of the bill's \$150B in national security funding would go the Pentagon in fiscal 2026
- "This historic defense budget prioritizes strengthening homeland security, deterring Chinese aggression in the Indo-Pacific, revitalizing the US defense industrial base, and maintaining our commitment to being good stewards of taxpayer dollars" -Senior Defense Official (6/26/2025)

DoD Budget FY 2016 – FY 2026⁽¹⁾



FY 2026 Budget Highlights

U.S. Air Force: Reduces F-35A procurement to 24 jets and prioritizes the F-47 with a \$3.4B request

U.S. Navy: Requests only 3 ships in the base budget, relying on reconciliation to fund 16 (19 total)

U.S. Space Force: Sees a 30% increase in budget, including a \$25B down payment for America's Golden Dome

U.S. Army: Sees multiple program cancellations including the M10 Booker, Robotic Combat Vehicle, and more

Sources: DACIS, U.S. Department of Defense, and other publicly available resources

- Discretionary budget authority with mandatory reconciliation funding in FY 2026.
- Reflects FY 2025 enacted.



U.S. Defense (Cont'd)



- Trump announced that Boeing was selected to build the Next-Generation Air Dominance ("NGAD" or "F-47") fighter which the Air Force expects to fly sometime before January 2029
 - A major component of the F-47 will be its ability to coordinate and control semi-autonomous Collaborative Combat Aircrafts ("CCAs" or "drones")
- The Air Force plans to spend ~\$28B from fiscal 2025 2029 on its NGAD fighter program; exact costs remain unclear, but each NGAD is projected to cost several hundred million dollars, while each CCA is estimated at ~\$30M

Plans for America's "Golden Dome" are announced

- In late May, Trump announced plans for the Golden Dome a multilayered missile defense system intended to "protect the homeland" through the detection, tracking, and potentially interception of incoming missiles
 - Cost and timing to complete the project remain unknown as estimates range from \$175B and 4 years to \$800B+ and 20 years

Executive order expected to address the lag in U.S. warship building

- While the U.S. was once a global leader in building warships, the lack of a commercial shipbuilding industry, aging shipyard equipment, and skilled labor shortages have all contributed to a swift decline in the U.S. maritime industry
- The Trump administration has proposed the creation of a new Office of Shipbuilding, with the goal of revamping the American maritime industry

Israel and Iran's "12 Day War" sharpens focus on defense spending

- Missile exchanges between Israel and Iran in their latest conflict prompted increased global focus on air defense systems and rapid response capabilities
- Use of B-2 stealth bombers underscored the U.S.'s dominance in next-gen defense technology

Israel-Iran Conflict Timeline



Sources: DACIS, U.S. Department of Defense, and other publicly available resources.





Government Services



Federal contracts focus on moving beyond the initial shock and awe of the Department of Government Efficiency ("DOGE")

- Since its founding in late January 2025, DOGE estimates implementing ~\$190B of cost saving efforts with ~30% of total savings coming from contract, grant, and lease cancellations; a majority of the department's focus has been directed towards federal civilian agencies
 - While DOGE caused short-term disruptions in business-to-government ("B2G") procurement processes, federal contractors generally anticipate more streamlined processes as the ultimate results of DOGE's initiatives
- In early June 2025, Elon Musk's temporary role (130-day stint) as a special government employee with the Department of Government Efficiency came to an end
 - The department intends to continue its work, but Elon's departure and DOGE's waning shock and awe effect are driving industry optimism that DOGE will be less of headwind moving forward

Top 10 Federal Agencies Most Impacted by DOGE (by savings per doge.gov)

Top To Federal F	Top To Federal Agencies Most impacted by DOGE (by Savings per doge.gov)									
Department of Health and Human Services	General Services Administration	Department of Education	Office of Personnel Management	5 Department of Labor						
Environmental Protection Agency	7 Small Business Administration	8 National Science Foundation	9 Department of Agriculture	Department of the Interior						

New Small Business Administration ("SBA") rule

- New SBA rule, planned to go in effect on January 17, 2026, requires immediate recertification upon a change of control for multiple award contracts ("MACs")
- This change from SBA is indirectly putting pressure on some small business contractors to complete an M&A transaction before the delayed effective date; this urgency has been further complicated by the impact from DOGE

Pentagon aims to modernize its software acquisition approach

- "It is a top priority for DoD to reform its acquisition processes in order to acquire, deliver, and iterate on our weapon and business systems including software at speed and scale for our Warfighter" Pete Hegseth (U.S. Secretary of Defense), Defense Memo (3/6/2025)
 - The memo signals a notable priority shift for the Pentagon moving away from programs
 designed to build bespoke software solutions that have experienced cost overruns, delays,
 and obsolesce issues and focusing on identifying readily available commercial solutions

Federal Acquisition Regulation ("FAR") to be overhauled and modernized (FAR 2.0)

- Trump's "Restoring Common Sense to Federal Procurement" executive order (signed mid-April 2025) directs the Federal Acquisition Regulatory Council, heads of agencies, and appropriate senior acquisition and procurement officials to rewrite the FAR within 180 days
 - The overhaul is intended to remove provisions that are not required by statute or that do not support simplicity and usability, strengthen the efficacy of the procurement system, or protect economic or national security interests

Sources: DACIS, U.S. Department of Defense, whitehouse.gov, doge.gov, and other publicly available resources.





Space



Growing emphasis on U.S. space launch infrastructure amid rising launch activity

- Space launch executives at companies like Blue Origin and SpaceX have cautioned that current U.S. spaceport infrastructure and protocols are not equipped to handle the anticipated surge in launch activity (e.g., Space Force is expecting to launch at least 100 satellites into orbit in 2025, roughly doubling its previous number of known spacecrafts)
 - Major bottlenecks include aged airspace management and restrictive protocols which prohibit simultaneous launches by different providers
- Congressional approval for private-funded spaceport upgrades, coupled with stronger public-private coordination, signals that modernization is a priority and already underway

2025 Expected Rocket Launch Activity

Company	3Q 2025E	4Q 2025E	Total
SpaceX	15	28	43
United Launch Alliance	4	20	24
Blue Origin	1	3	4
Rocket Lab	-	20	20
NASA	-	-	-
Virgin Galactic	-	-	-

Trump and Musk feud fuels search for SpaceX alternatives

- NASA and the Pentagon have been urging SpaceX competitors to quickly develop alternative rockets and spacecraft after Trump threatened to cancel SpaceX's contracts
 - SpaceX holds ~\$22B of government contracts that are at risk after the fallout between Trump and Musk

In-flight connectivity ("IFC") continues to boost SATCOM market growth

- After receiving FAA approval for its Starlink-equipped aircrafts in March 2025, United Airlines rolled out its first Starlink-equipped aircraft in May 2025
 - United Airlines is beginning with regional aircraft, but it is planning to roll out Starlink in-flight Wi-Fi on its entire fleet
- Intelsat recently announced it signed a new line-fit agreement with Embraer allowing Intelsat's IFC equipment to be installed on Embraer E2 aircraft during factory production

Lawmakers introduce the Secure Space Act of 2025

 In late April 2025, the U.S. House passed the Secure Space Act of 2025 which prohibits the FCC from granting satellite licenses or U.S. market access for foreign-licensed satellite systems to entities that produce or provide communications equipment or services deemed a national security risk

Sources: DACIS, U.S. Space Force, and other publicly available resources.



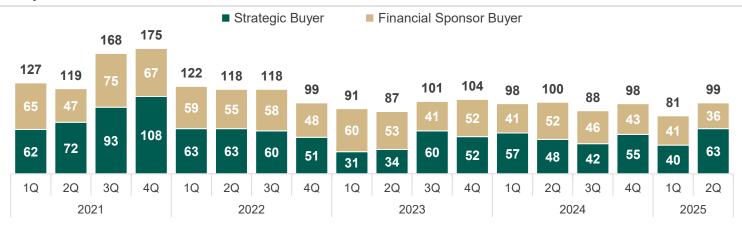


M&A and Capital Markets Activity

Global AD&GS M&A Activity

- 2Q 2025 global AD&GS M&A activity improved over the prior quarter and remained in-line with the total number of closed deals from the prior-year period
 - While wide-spread uncertainty caused by tariffs, U.S. federal budget dynamics, and DOGE, had many buyers in "risk-off" mode through 1Q and into 2Q 2025, sentiment has turned cautiously optimistic for 2H 2025 as the initial shock and awe of these headwinds begins to fade
- Deals in which the buyer was a financial sponsor accounted for ~40% of 1H 2025 transaction activity, a ~10% decrease compared to the average in 2024

Completed AD&GS Transactions



Highlighted M&A Transactions

Aerospace



Announced Date: May 21, 2025 Purchase Price: Not Disclosed

West Star Aviation is a maintenance, repair, and overhaul provider serving business

aviation markets



acquired by Berkshire Partners (WARBURG PINCUS) Announced Date: February 3, 2025 Purchase Price: \$3.0B

TRIUMPH designs, manufactures, repairs, and supplies spare parts across a broad range of aerospace and defense systems

Defense



Announced Date: May 27, 2025

Purchase Price: \$4.4B

Silvus designs and develops software-defined mobile ad-hoc network technology to a wide range

of customers across the world

acquired by riangle anduril

KLAS

Announced Date: May 5, 2025 Purchase Price: Not Disclosed

Klas develops deployable solutions for government, military, automotive, and transportation communications

Government Services



Announced Date: May 28, 2025 Purchase Price: \$300M

Kudu develops cyber capabilities and non-kinetic effects against a variety of military-

relevant systems



SMX (OCEANSOUND) Announced Date: February 11, 2025 Purchase Price: Not Disclosed

cBEYONData diagnoses, designs, and implements processes, tech platforms, and tools to help government operate effectively

Space



Announced Date: May 27, 2025 Purchase Price: \$275M

Geost is a supplier of electro-optical and infrared sensor payloads used in U.S. military satellites



Announced Date: March 24, 2025(1) Purchase Price: Not Disclosed

Votaw is a leading supplier of highly engineered precision spaceflight & defense hardware and mission critical components

Sources: Capital IQ. DACIS, and publicly available research

D.A. Davidson acted as exclusive financial advisor to Cerberus on the acquisition of Votaw Precision Technologies.



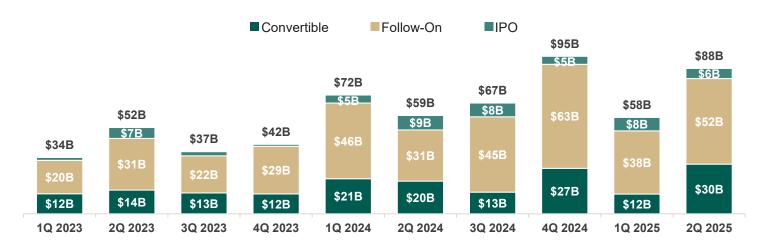


M&A and Capital Markets Activity (Cont'd)

Total U.S. Equity Capital Markets Activity

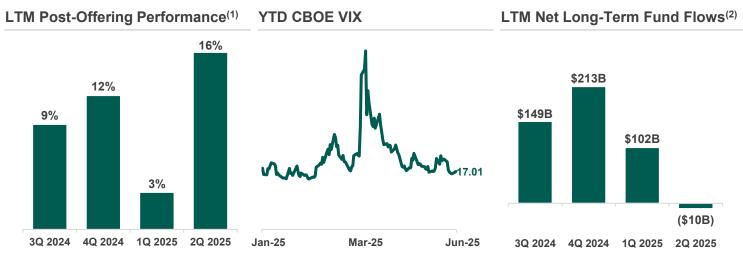
- With average quarterly proceeds of \$57B over the past nine quarters, 2Q 2025 has been relatively productive while achieving quarterly proceeds of \$88B with plenty of tailwinds heading into 2H 2025
- Follow-ons have been leading the way in terms of proceeds, averaging nearly \$38B in quarterly proceeds since the beginning of 2023

Capital Raised Through Equity Markets



Supplemental Equity Capital Markets Data

- Post-offering performance rebounded in 2Q 2025 after tariff-driven uncertainty subsided following Trump's 90-day pause
- Average Chicago Board Options Exchange ("CBOE") Volatility Index ("VIX") is hovering right around the optimal level of 20 or less for capital markets in the YTD period; outside of volatility spikes related to global conflicts and geopolitical tensions, volatility has generally moderated
- Large inflows into public markets has portfolio managers looking to deploy fresh capital



Sources: Dealogic, Capital IQ, ISI Institute as of June 30, 2025.

- Data reflects post-offering performance for IPOs and Follow-ons
- Data reflects funds flows for mutual funds and ETFs



M&A and Capital Markets Activity (Cont'd)

Notable AD&GS Equity Capital Markets Activity – 1H 2025

Issuer	Ticker	Issuance Type	Pricing Date	Total Value (\$M)	Additional Details	Sub Sector	Performance Since Pricing
KROTOS DEFENSE & SECURITY SOLUTIONS	KTOS	Follow-On	6/26/2025	\$500	Pre-Deal MCAP: ~\$7.0B Priced at \$38.50, discount of 9.0%	Defense	12.4%
REDWIRE	RDW	Follow-On	6/16/2025	\$260	Pre-Deal MCAP: ~\$2.4B Priced at \$16.75, discount of 18.57%	Space	- (20.8%
VOYAGER	VOYG	IPO	6/11/2025	\$383	Implied MCAP at offering: ~\$1.7B Priced at \$31 (above filing range)	Space	(30.5%
Elbit Systems	ESLT	Follow-On	5/22/2025	\$512	Pre-Deal MCAP: ~\$18.1M Priced at \$375, discount of 5.29%	Aerospace & Defense	19.4%
StandardAero	SARO	Secondary Offering	5/22/2025	\$840	Pre-Deal MCAP: ~\$10.0B Priced at \$28, discount of 1.34%	Aerospace	13.0%
GALACTIC	SPCE	ATM Offering	5/16/2025	\$300	Pre-Deal MCAP: ~\$136.7M	Space	- (43.1%
V2X	VVX	Secondary Offering	5/16/2025	\$98	Pre-Deal MCAP: ~\$1.7B Priced at \$48.88, discount of 6.56%	Government Services	1.1%
LOARGROUP	LOAR	Secondary Offering	5/15/2025	\$751	Pre-Deal MCAP: ~\$8.7B Priced at \$83.41, discount of 0.0%	Aerospace	3.0%
VERTICAL	EVTL	F-3 Shelf	5/14/2025	\$200	Pre-Deal MCAP: ~\$407.4M	Aerospace	26.3%
ATELLOGIC	: SATL	Registered Direct Offering	4/16/2025	\$20	Pre-Deal MCAP: ~\$379.5M Priced at \$3.10, discount of 30.65%	Space	- \ \\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\
StandardAero	SARO	Secondary Offering	3/24/2025	\$1,008	Pre-Deal MCAP: ~\$9.6B Priced at \$28, discount of 4.50%	Aerospace	- 10.1%
BRIDGER NEROSPACE	BAER	ATM Offering	3/19/2025	\$100	Pre-Deal MCAP: ~\$93.8M	Aerospace	- 18.4%
ROCKETLAB	RKLB	ATM Offering	3/12/2025	\$500	Pre-Deal MCAP: ~\$8.1B	Space	94.1%
KARMAN MOSIE A OPIACE OPSTEMS	KRMN	IPO	2/13/2025	\$506	Implied MCAP at offering: ~\$3.1B Priced at \$22 (above filing range)	Defense & Space	67.6%

Sources: Capital IQ, PitchBook, and publicly available research as of June 30, 2025. Note: "MCAP" = Market Capitalization.



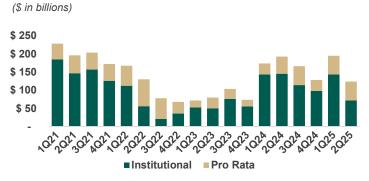


M&A and Capital Markets Activity (Cont'd)

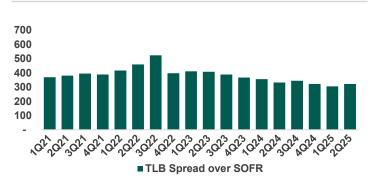
Total U.S. Debt Capital Markets Activity

- Total U.S. loan volume across institutional and pro rata markets reached \$123.7B in 2Q 2025, decreasing by 36% from the
 prior quarter as markets navigated wide-spread uncertainty caused by geopolitical tensions, global conflicts, and tariffs
- Average new-issue institutional spreads increased slightly in 2Q 2025 to 322 bps, but remained tight as lenders continue to price in macroeconomic uncertainty

Quarterly Institutional and Pro Rata Loan Volume



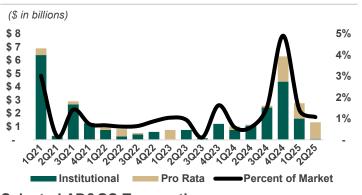
Quarterly Term Loan B ("TLB") Spreads (bps)



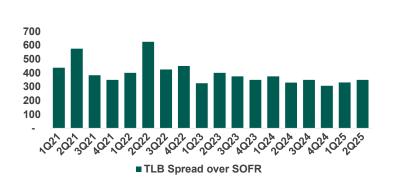
U.S. AD&GS Debt Capital Markets Update

- Consistent with the broader market slow down, 2Q 2025 total AD&GS loan volume of \$1.3B (across institutional and pro rata markets) decreased 53% from the prior quarter
- Total AD&GS new-issue institutional spreads averaged 350 bps in 2Q 2025 slightly up from 331 bps in 1Q 2025 but well below 2Q 2022's peak of 625 bps

Quarterly AD&GS Loan Volume



Quarterly AD&GS Term Loan B Spreads (bps)



Selected AD&GS Transactions

Pricing Date	Issuer Name	Industry	Purpose	Deal Size / Type	Leverage	Coupon / SOFR Floor	Facility Ratings	Sponsor / Strategic
6/24/2025	Novaria Group	A&D	Acquisition Financing	Term Loan B \$359M Existing \$40M Add-On	N/A	Existing TLB: S + 350 / 0% Add-On TLB: S + 350 / 0%	B- / B2	KKR
6/18/2025	Velocity One	A&D	Refinancing	Undisclosed Revolver & Term Loan	ND	ND	ND	Charlesbank Capital Partners
5/22/2025	West Star Aviation	A&D	LBO	\$800M	ND	ND	NR	Greenbriar Equity
5/21/2025	Karman Holdings	A&D, Space	Acquisition Financing	\$75M Upsizing To Existing \$300M Term Loan	N/A	S + 350 / 0%	BB- / B1	Trive Capital
5/2/2025	VSE Corp.	A&D	Refinancing	RCF: \$400M Term Loan A: \$300M	Net: ~3.25x	RCF & TLA: S + 175	NR	N/A
3/27/2025	Fairbanks Morse Defense	A&D	Amend-and- Extend, Repricing	\$1.483B Existing + \$75M Add-On	ND	S + 350 / 0.75%	B / B2	Arcline Investment Management

Sources: KBRA Direct Lending Deals, PitchBook LCD, and Moody's as of June 19, 2025. References to YTD, 1H 2025 or 2Q 2025 are based on the latest data that has been made available through June 19. Note: ND = "Not Disclosed", NR = "Not Rated".



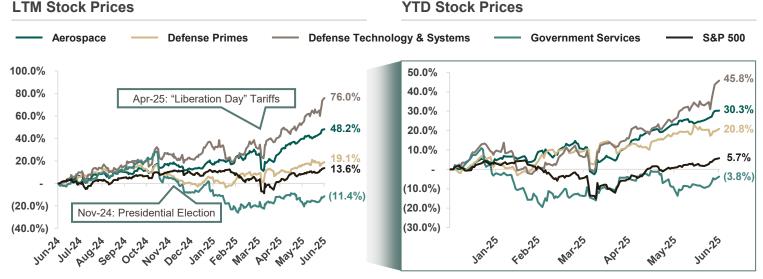


Public Company Metrics and Commentary

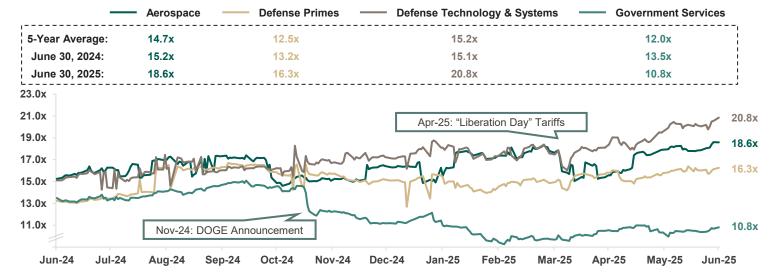
- Aerospace: Despite recent market volatility, the Aerospace index stock prices and EV / NTM EBITDA multiples are approaching all-time highs, driven by significant backlogs, aging fleets, and global pressure to scale production
- Defense Primes: The Defense Primes index continues to show steady growth supported by elevated geo-political tensions and European NATO countries pledging to increase Defense spending
- Defense Technology & Systems: Continues to outperform the other indices in both stock price performance and EV / NTM EBITDA premium as investors focus on next-gen software-enabled defense capabilities, battlefield digitization, and Al-integrated systems
- Government Services: Driven primarily by uncertainty around the impact from DOGE, the Government Services index experienced declines in both stock prices and EV / NTM EBITDA multiples over the past ~6 months

Stock Price Performance

YTD Stock Prices



Median EV / NTM EBITDA Multiples



Sources: D.A. Davidson Investment Banking and Capital IQ as of June 30, 2025 Note: Composition of the Aerospace, Defense Primes, Defense Technology & Systems, and Government Services indices are displayed on pages 18 - 20.



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Selected Public Company Metrics

Peers

Aircraft & Engine OEMs

Aerostructures

Aerospace Suppliers

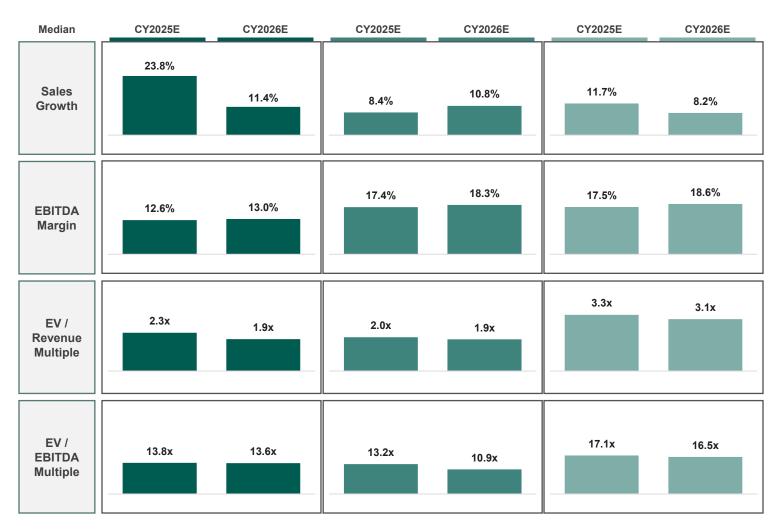
HEXCEL

DASSAULT
EMBRAER

AEROSYSTEMS

ST Engineering StandardAero

TRANSDIGM
WOODWARD

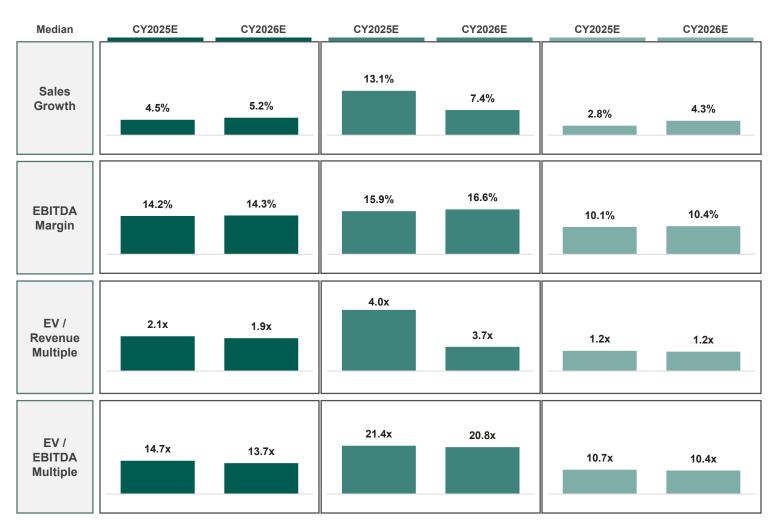


Sources: D.A. Davidson Investment Banking and Capital IQ as of June 30, 2025. Note: Financial metrics reflect median of peer group.





Defense Technology Defense Primes Government Services & Systems CURTISS -WRIGHT **GENERAL** BAE SYSTEMS **DYNAMICS** AeroVironment" amentum Booz | Allen | Hamilton HENSOLDT) Elbit Systems HII **KRM**TOS L3HARRIS™ LOCKHEED MARTIN **Peers** mercury *ELEONARDO DRS* leidos SAFRAN **TELEDYNE** RTX **NORTHROP SAIC** GRUMMAN THALES



Sources: D.A. Davidson Investment Banking and Capital IQ as of June 30, 2025. Note: Financial metrics reflect median of peer group.





	Share Price	As % of	Market	Net	Enterprise		CY2025E		EV / Re	venue	EV / E	BITDA
Comparable Companies	6/30/2025	52-Week High	Сар	Debt (Cash)	Value (EV)	Revenue	EBITDA	% Margin	CY2025E	CY2026E	CY2025E	CY2026E
Aircraft & Engine OEMs												
GE Aerospace	\$ 257.39	98.8%	\$ 274,477	\$ 6,566	\$ 281,260	\$ 39,724	\$ 9,599	24.2%	7.1x	6.4x	29.3x	26.2x
Airbus	208.17	99.2%	163,901	(3,419)	160,581	87,639	11,636	13.3%	1.8	1.6	13.8	12.0
Boeing	209.53	95.8%	157,987	29,965	187,958	83,595	4,104	4.9%	2.2	1.9	NM	22.1
Rolls-Royce	13.26	98.4%	110,695	(572)	110,162	26,261	5,092	19.4%	4.2	3.9	21.6	19.1
Dassault Aviation	352.55	90.4%	27,577	(8,539)	19,039	8,363	997	11.9%	2.3	1.8	19.1	14.8
MTU Aero Engines	442.98	99.1%	23,843	1,079	24,922	10,018	1,900	19.0%	2.5	2.3	13.1	12.5
Textron	80.29	84.9%	14,495	2,540	17,035	14,685	1,705	11.6%	1.2	1.1	10.0	9.2
Embraer	14.13	96.5%	10,368	809	11,455	7,345	829	11.3%	1.6	1.4	13.8	11.4
Mean		95.4%	\$ 97,918	\$ 3,554	\$ 101,552	\$ 34,704	\$ 4,483	14.4%	2.9x	2.6x	17.3x	15.9x
Median		97.4%	69,136	944	67,542	20,473	3,002	12.6%	2.3	1.9	13.8	13.6
Aerostructures												
Hexcel	\$ 56.49	79.5%	\$ 4,542	\$ 691	\$ 5,234	\$ 1,921	\$ 350	18.2%	2.7x	2.5x	15.0x	12.1x
Spirit AeroSystems	38.15	97.8%	4,476	5,086	9,567	7,704	152	2.0%	1.2	1.1	NM	10.9
Triumph Group	25.75	99.2%	2,001	696	2,697	1,347	235	17.4%	2.0	1.9	11.5	10.3
Mean		92.2%	\$ 3,673	\$ 2,157	\$ 5,832	\$ 3,657	\$ 245	12.5%	2.0x	1.8x	13.2x	11.1x
Median		97.8%	4,476	696	5,234	1,921	235	17.4%	2.0	1.9	13.2	10.9
Aerospace Suppliers												
Parker-Hannifin	\$ 698.47	97.2%	\$ 89,249	\$ 8,964	\$ 98,222	\$ 19,954	\$ 5,264	26.4%	4.9x	4.7x	18.7x	17.3x
TransDigm Group	1,520.64	99.5%	85,410	22,587	108,004	9,043	4,843	53.6%	11.9	11.0	22.3	20.3
HEICO	328.00	99.9%	39,805	2,036	42,345	4,491	1,212	27.0%	9.4	8.6	35.0	31.6
ST Engineering	6.12	97.1%	19,098	3,954	23,258	9,697	1,360	14.0%	2.4	2.2	17.1	15.7
Woodward	245.09	98.6%	14,583	551	15,134	3,557	672	18.9%	4.3	3.9	22.5	19.4
StandardAero	31.65	92.1%	10,586	2,208	12,794	5,936	791	13.3%	2.2	1.9	16.2	14.3
Loar Holdings	86.17	86.5%	8,062	200	8,262	497	182	36.6%	16.6	14.1	NM	37.4
Moog	180.97	79.4%	5,696	1,222	6,919	3,759	554	14.7%	1.8	1.7	12.5	11.0
Ducommun	82.63	95.4%	1,229	208	1,438	825	133	16.1%	1.7	1.6	10.8	9.7
Magellan Aerospace	14.15	98.1%	809	17	828	773	96	12.5%	1.1	1.0	8.6	6.8
Mean		94.4%	\$ 27,453	\$ 4,195	\$ 31,720	\$ 5,853	\$ 1,511	23.3%	5.6x	5.1x	18.2x	18.3x
Median		97.2%	12,584	1,629	13,964	4,125	732	17.5%	3.3	3.1	17.1	16.5

Sources: D.A. Davidson research, D.A. Davidson Investment Banking and Capital IQ as of June 30, 2025. Represents consensus estimates as of June 30, 2025. Future estimates may be subsequently updated. Note: All figures shown in USD at historical exchange rates.





(\$ in millions, except share price	e)											
	Share Price	As % of	Market	Net	Enterprise		CY2025E		EV / Re	evenue	EV / E	BITDA
Comparable Companies	6/30/2025	52-Week High	Сар	Debt (Cash)	Value (EV)	Revenue	EBITDA	% Margin	CY2025E	CY2026E	CY2025E	CY2026E
Defense Primes												
RTX	\$ 146.02	97.8%	\$ 195,076	\$ 36,143	\$ 233,047	\$ 84,287	\$ 14,028	16.6%	2.8x	2.6x	16.6x	15.4x
Lockheed Martin	463.14	74.8%	108,512	18,501	127,013	74,372	10,599	14.3%	1.7	1.6	12.0	11.5
General Dynamics	291.66	92.0%	78,162	8,367	86,529	50,400	6,127	12.2%	1.7	1.6	14.1	13.1
BAE Systems	25.85	94.4%	77,331	8,625	86,157	41,837	5,887	14.1%	2.1	1.9	14.6	13.7
Northrop Grumman	499.98	90.0%	71,961	14,587	86,548	42,123	5,825	13.8%	2.1	2.0	14.9	13.6
L3Harris Technologies	250.84	94.4%	46,893	11,735	58,627	21,569	3,947	18.3%	2.7	2.6	14.9	13.7
Mean		90.6%	\$ 96,323	\$ 16,326	\$ 112,987	\$ 52,431	\$ 7,735	14.9%	2.2x	2.1x	14.5x	13.5x
Median		93.2%	77,747	13,161	86,539	46,261	6,007	14.2%	2.1	1.9	14.7	13.7
Defense Technology & Syst	ems											
Safran	\$ 324.02	99.6%	\$ 135,042	(\$ 1,492)	\$ 134,119	\$ 36,182	\$ 7,384	20.4%	3.7x	3.3x	18.2x	16.0x
Thales	293.13	90.2%	60,183	3,163	63,391	25,754	4,329	16.8%	2.5	2.3	14.6	13.6
Teledyne Technologies	512.31	98.0%	24,007	2,503	26,516	6,054	1,483	24.5%	4.4	4.1	17.9	16.4
Elbit Systems	444.60	90.8%	20,599	422	21,025	7,773	851	10.9%	2.7	2.5	24.7	20.8
Curtiss-Wright	488.55	99.6%	18,413	732	19,145	3,396	751	22.1%	5.6	5.3	25.5	24.0
Hensoldt	114.39	89.4%	13,212	1,003	14,229	3,046	557	18.3%	4.7	4.1	25.5	21.5
AeroVironment	284.95	96.3%	12,974	(11)	12,963	1,708	272	15.9%	7.6	5.8	NM	NM
Leonardo DRS	46.48	99.0%	12,366	(18)	12,348	3,521	451	12.8%	3.5	3.3	27.4	23.8
Huntington Ingalls Industries	241.46	84.5%	9,475	3,035	12,510	11,908	998	8.4%	1.1	1.0	12.5	11.5
Kratos	46.45	98.6%	7,731	(16)	7,715	1,285	117	9.1%	6.0	5.2	NM	NM
Mercury Systems	53.86	99.2%	3,218	327	3,545	897	117	13.0%	4.0	3.7	NM	23.2
Mean		95.0%	\$ 28,838	\$ 877	\$ 29,773	\$ 9,230	\$ 1,574	15.7%	4.2x	3.7x	20.8x	19.0x
Median		98.0%	13,212	422	14,229	3,521	751	15.9%	4.0	3.7	21.4	20.8
Government Services												
Leidos	\$ 157.76	77.8%	\$ 20,307	\$ 4,288	\$ 24,640	\$ 17,169	\$ 2,227	13.0%	1.4x	1.4x	11.1x	10.7x
Booz Allen Hamilton	104.13	54.6%	12,932	3,113	16,045	12,036	1,301	10.8%	1.3	1.3	12.3	11.2
CACI International	476.70	81.0%	10,483	2,888	13,371	8,973	1,028	11.5%	1.5	1.4	13.0	12.2
Parsons	71.77	62.6%	7,670	961	8,723	6,645	622	9.4%	1.3	1.2	14.0	12.9
Amentum	23.61	68.4%	5,745	4,133	10,030	14,111	1,087	7.7%	0.7	0.7	9.2	8.8
SAIC	112.61	72.0%	5,278	2,234	7,512	7,673	721	9.4%	1.0	1.0	10.4	10.0
ICF International	84.71	47.1%	1,560	511	2,071	1,912	212	11.1%	1.1	1.1	9.7	9.4
V2X	48.55	69.6%	1,538	944	2,483	4,463	316	7.1%	0.6	0.5	7.9	7.3
Mean		66.7%	\$ 8,189	\$ 2,384	\$ 10,609	\$ 9,123	\$ 939	10.0%	1.1x	1.1x	11.0x	10.3x
Median		69.0%	6,708	2,561	9,377	8,323	875	10.1%	1.2	1.2	10.7	10.4

Sources: D.A. Davidson research, D.A. Davidson Investment Banking and Capital IQ as of June 30, 2025. Represents consensus estimates as of June 30, 2025. Future estimates may be subsequently updated. Note: All figures shown in USD at historical exchange rates.





) Share Price	As % of	Market	Net	Enterprise		CY2025E		EV / Re	evenue	EV / E	BITDA
Comparable Companies	6/30/2025	52-Week High	Сар	Debt (Cash)	Value (EV)	Revenue	EBITDA	% Margin	CY2025E	CY2026E	CY2025E	CY2026E
Space												
Rocket Lab	\$ 35.77	94.3%	\$ 16,505	\$ 11	\$ 16,516	\$ 573	(\$ 77)	NM	28.8x	18.6x	NM	NM
Karman	50.37	97.2%	6,658	299	6,957	434	138	31.9%	16.0	13.3	50.3	40.7
Redwire	16.30	61.1%	2,324	52	2,511	429	31	7.3%	5.9	4.0	NM	27.4
Virgin Galactic	2.73	31.1%	113	(68)	45	2	(271)	NM	27.2	0.4	NM	NM
Momentus	1.22	4.3%	7	0	7	-	-	NM	NM	NM	NM	NM
Mean		57.6%	\$ 5,121	\$ 59	\$ 5,207	\$ 288	(\$ 36)	19.6%	19.5x	9.1x	50.3x	34.1x
Median		61.1%	2,324	11	2,511	429	-	19.6%	21.6	8.6	50.3	34.1
European Defense												
Safran	\$ 324.02	99.6%	\$ 135,042	(\$ 1,492)	\$ 134,119	\$ 36,182	\$ 7,384	20.4%	3.7x	3.3x	18.2x	16.0x
Rheinmetall	2,110.39	92.4%	96,103	671	97,274	14,820	2,914	19.7%	6.6	4.9	NM	24.2
Thales	293.13	90.2%	60,183	3,163	63,391	25,754	4,329	16.8%	2.5	2.3	14.6	13.6
Kongsberg Gruppen ASA	38.64	97.2%	33,944	(1,074)	32,925	5,807	983	16.9%	5.7	4.8	NM	28.0
Leonardo S.p.a.	56.11	85.0%	32,345	2,526	36,138	22,206	983	4.4%	1.6	1.5	NM	NM
Saab AB	55.48	98.6%	29,741	(21)	29,748	7,797	2,914	37.4%	3.8	3.3	10.2	7.4
Hensoldt	114.39	89.4%	13,212	1,003	14,229	3,046	557	18.3%	4.7	4.1	25.5	21.5
QinetiQ Group	7.06	89.0%	3,839	182	4,021	2,699	-	-	1.5	1.4	NM	NM
Chemring Group	7.74	93.5%	2,107	124	2,231	759	143	18.9%	2.9	2.6	15.6	13.5
Cohort	21.24	95.8%	962	(39)	925	377	56	14.9%	2.5	2.3	16.4	13.9
Mean		93.1%	\$ 40,748	\$ 504	\$ 41,500	\$ 11,945	\$ 2,026	16.8%	3.5x	3.1x	16.8x	17.3x
Median		93.0%	31,043	153	31,337	6,802	983	17.6%	3.3	3.0	16.0	15.0

Sources: D.A. Davidson research, D.A. Davidson Investment Banking and Capital IQ as of June 30, 2025. Represents consensus estimates as of June 30, 2025. Future estimates may be subsequently updated. Note: All figures shown in USD at historical exchange rates.





Conferences We Are Attending in 2025

Come Meet Us!

Event	Location	Date
2025 SHOT Show*	Las Vegas, NV	January 21-24, 2025
US Chamber of Commerce - Miami Space Summit*	Miami, FL	February 20-21, 2025
Davidson Private Company Conference*	Ft. Worth, TX	February 26-27, 2025
VAI VERTICON*	Dallas, TX	March 11-13, 2025
SATELLITE 2025 Conference and Exhibition*	Washington, DC	March 11-13, 2025
AeroLamda Aerospace Event - LA*	Beverly Hills, CA	March 17-18, 2025
AUSA Global Force Symposium & Exhibition*	Huntsville, AL	March 25-27, 2025
Sea-Air-Space 2025*	National Harbor, MD	April 7-9, 2025
40th National Space Symposium*	Colorado Springs, CO	April 7-10, 2025
Aircraft Interiors EXPO*	Hamburg, Germany	April 8-10, 2025
Professional Services Council Annual Meeting*	Greenbrier, WV	April 27-29, 2025
Modern Day Marine Expo*	Washington, DC	April 29 - May 1, 2025
SOF Week*	Tampa, FL	May 5-8, 2025
Aviation Week Defense Conference*	Washington, DC	May 13-14, 2025
GEOINT Symposium*	St. Louis, MO	May 18-21, 2025
AUVSI Xponential 2025*	Houston, TX	May 19-22, 2025
Paris Air Show*	Paris, France	June 16-22, 2025
Small Satellite Conference	Salt Lake City, UT	August 11-13, 2025
DSEi	London, UK	September 9-12, 2025
24th Annual DADCO Diversified Industrials Conference	Nashville, TN	September 17-19, 2025
Air, Space & Cyber Conference	National Harbor, MD	September 22-24, 2025
AeroLamda Aerospace Event - DC	Washington, DC	October 13-14, 2025
AUSA 2025 Exposition	Washington, DC	October 13-15, 2025
2025 NBAA Business Aviation Convention & Exhibition	Las Vegas, NV	October 14-16, 2025
Aerospace Tech Week	Atlanta, GA	November 19-20, 2025
Association of Old Crows ("AOC") International	National Harbor, MD	December 9-11, 2025

Note: * indicates the conference has already been attended.







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Glossary of Terms and Other Important Information

AD&GS - Aerospace, Defense, and Government Services.

B2G – Business-to-Government. Provision of goods and services from businesses to government entities at the federal, state, and local levels.

CBOE – Chicago Board Options Exchange. Major financial exchange based in Chicago, Illinois, known for being the first marketplace for trading listed options.

CCA - Collaborative Combat Aircraft. Unmanned, autonomous aircraft operating in conjunction with manned fighter jets.

DoD – U.S. Department of Defense. Executive department of the U.S. federal government charged with coordinating and supervising the Army, Navy, Marines, Air Force, Space Force, and related functions and agencies.

DOGE – Department of Government Efficiency. Department aimed at modernizing federal government technology and software to improve efficiency and productivity.

EBITDA – Earnings before interest, taxes, depreciation & amortization. An approximate measure of a company's operating cash flow based on data from the company's income statement.

EBIT – Earnings before interest and taxes. A measure of a company's earning power from ongoing operations, equal to earnings before deduction of interest payments and income taxes.

EV – Enterprise value. Market value of equity plus debt less cash. A measure of what the market believes a company's ongoing operations are worth.

FAR - Federal Acquisition Regulation. Governs how the U.S. federal government purchases goods and services.

IFC - In-Flight Connectivity. Provides passengers with internet access while on an aircraft.

IPO – Initial Public Offering. When a privately held company sells shares of its stock the public for the first time, allowing it to raise capital and become publicly traded.

LTM – Last twelve months. Time period used when referencing a financial statistic.

MAC - Multiple Award Contract. Awarded to multiple vendors to provide the same or similar products or services.

MCAP – Market capitalization. The total value of a publicly traded company's outstanding common shares owned by stockholders.

NGAD - Next Generation Air Dominance. Program attempting to develop a family of systems to ensure air superiority.

NTM - Next twelve months. Time period used when referencing a financial statistic.

SBA – Small Business Administration. Independent agency of the United States government that provides support to entrepreneurs and small businesses

The S&P 500 - An unmanaged common stock index commonly used to measure and report common stock performance.

TLB – Institutional Term Loan B. Type of term loan provided by institutional investors like debt funds, pension funds, and insurance companies, rather than commercial banks.

VIX – Average CBOE Volatility Index. Popular measure of expected stock market volatility based on S&P 500 index options.



The Strength of Advice®

D.A. Davidson is an employee-owned financial services firm. We work hard to help you succeed, because that's good for all of us. Our team is composed of professionals who are experts in their fields. We're united by the belief that strong values beget stronger outcomes. Choosing D.A. Davidson means choosing a partner who will always put your interests and needs before our own.