

DAVIDSON

Insurance Technology

MERGERS & ACQUISITIONS AND VALUATION TRENDS IN THE PUBLIC AND PRIVATE MARKETS

WINTER 2022 PRIVATE & CONFIDENTIAL THE STRENGTH OF ADVICE



InsurTechs Continue To Disrupt The Insurance Value Chain But Legacy Players Are Catching up

Dear Clients and Friends,

Welcome to 2022! D.A. Davidson is pleased to share our latest market update report on the Insurance Technology (InsurTech) sector.

As we noted in our last <u>report</u>, the Covid pandemic accelerated adoption of digital technologies across the board and provided strong impetus to the insurance industry to finally make the much needed transition. Although the entire insurance value chain is getting disrupted, the most visible impact is to be seen in the distribution of insurance as well as pricing of risk.

Although the stock market has not been kind to many of the FinTech companies including InsurTech that have gone public since the start of 2020, we believe companies that are viewed both as disruptors as well as gaining traction with customers will continue to be coveted and rewarded. In categories such as policy, claims & payment automation, underwriting or distribution, leaders are breaking away from the pack and are winning dominant share of new business.

We expect to see consolidation gaining momentum this year with legacy players / incumbents driving most of the M&A activity after years of active participation in start-up investments and partnerships. Most of the incumbent insurance companies (brokers, carriers, and reinsurers), after contemplating the buy-versus-build decision for years, have concluded the buying option is the most optimum. InsurTechs developing enablement technologies that facilitate distribution, underwriting, or claims are likely M&A targets, given their potential to provide near-term strategic benefits.

Many companies continue to push the innovation envelope including dacadoo (<u>Digital Health Engagement Platform, Risk Quantification</u>), which is leading the way by empowering both insurers and corporate partners in data driven "Predict & Prevent" underwriting processes, as well as consumer engagement to deliver better life and health outcomes. Another example is Mylo (<u>Smart, Fast, Friendly Digital Insurance Expert</u>), which built a unique Al-powered recommendation engine and is disrupting insurance distribution.

Please feel free to reach out to me (<u>aagarwal@dadco.com</u>) with any questions or to discuss this **report in** further detail. We are keen to hear from you and happy to share what we are witnessing in the markets and how that could relate to your company.

Anup Agarwal Managing Director Technology Investment Banking aagarwal@dadco.com

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And Investors Worldwide



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A. Trends Shaping The InsurTech Ecosystem



Several Themes Continue To Reshape The Insurance And InsurTech Ecosystem





Pandemic Has Accelerated The Shift To "Predict & Prevent" Risk Model For Life & Health Ecosystem

Trends Shaping The InsurTech Ecosystem



Relevant Transactions							
Date	Target	Acquirer	Description				
10/7/21	Welltok.		• Developer of a platform designed to drive audience engagement in healthy activities				
3/11/21	Advanced Plan	ter Pulse	 Provides workforce predictive healthcare analytics and IT consulting services 				
8/4/20	vivametrica	sprout	 Provides mobile predictive health data analytics solutions to individuals and businesses 				

Polovant Transactions

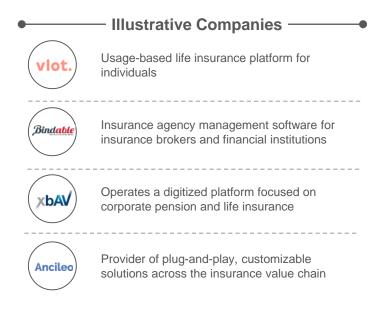


White Label Solutions Enable Firms To Propel Product Innovation

Trends Shaping The InsurTech Ecosystem



- InsurTechs are trending towards a digital, off-the-shelve concept, evidenced by the growing adoption of customizable white label solutions.
- White-label solutions enable firms to swiftly implement technology irrespective of its size. For smaller pure-play incumbents, it can propel product innovation since customers are able to swiftly implement the solution alongside the daily running of core business functions.
- Firms can also easily bolt-on white label solutions to existing system environments, creating a compelling value proposition for firms looking to improve sales and distribution overnight.
- When implementation time and cost efficiency are key determinants of an InsurTech firm's successes, markettested white label solutions present a powerful alternative to the "do-it-yourself approach."



Relevant Transactions

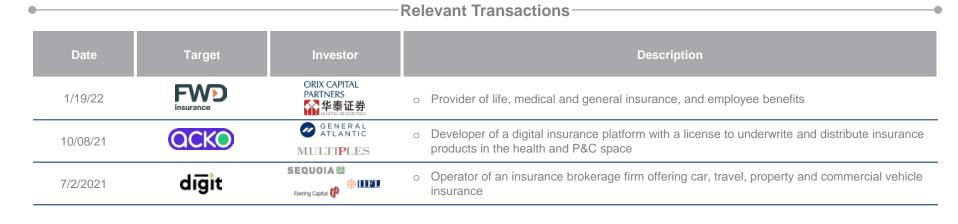
Date	Target	Acquirer	Description
11/24/21	insurwave	* INCUBEX	• Provider of blockchain-enabled software for marine insurance
11/01/21	🗲 spark insights	Concirrus 🗞	 Provider of AI-based solutions (risk assessment, underwriting and claims automation) for insurers
9/01/21	IGNITE	Sequel	• Provider of web-based insurance solutions for insurance companies, brokers, and advisors

Corporates Have Started To Invest In Internal Digital Insurance Platforms Displacing Traditional Insurers



- Non-insurers with deep R&D pockets are entering the insurance space and displacing traditional insurers.
- Walmart opened multiple healthcare clinics in 2020, increased its telehealth services and launched its own insurance agency.
- At the turn of 2021, Amazon announced a partnership with Acko General Insurance to target the auto and motorbike insurance market in India.
- Tesla expanded its nascent insurance business in Oct-2021 and offered car insurance to Texas customers based on driving history – the firm is also waiting to get approval to sell insurance in Illinois.
- Significant attention has been directed towards digital-first platforms. General Motors subsidiary, OnStar, announced the launch of a digital insurance agency earlier this year.

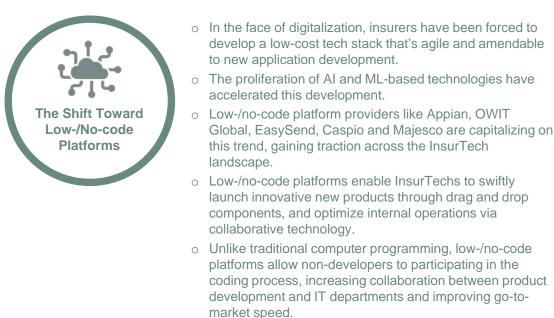
Illustrative Companies Multinational automotive manufacturing company Multinational company focused on e-commerce, cloud computing, digital streaming and Artificial intelligence Vertically integrated sustainable energy company that provides electric cars and solar generators Provider of fleet management and telematics software



Trends Shaping The InsurTech Ecosystem

Al-based, Low-/No-code Development Platforms Have Gained Momentum As They Allow Nondevelopers To Participate In The Development Process

Trends Shaping The InsurTech Ecosystem



Illustrative Companies Image: Cloud-based, low-code application development and automation platform Image: Cloud-based, low-code application development and automation platform Image: Cloud-based, low-code application development and administrative services for P&C and A&H insurance carriers Image: Cloud-based, low-code database for insurance, banking, and other industry Image: Cloud-based, low-code database and application development platform

-Relevant Transactions

Date	Target	Acquirer	Description	
1/17/22		Tech Mahindra	 Insurance program management solution provider 	
12/13/22	ReSourcePro	KELSO	 Insurance policy and claim management solutions provider 	
1/14/21		AMERICAN FAMILY	 Software suite for the commercial insurance industry 	

The InsurTech Landscape Remains Fragmented, With Industry Players Primarily Competing Across Three Segments Of The Value Chain



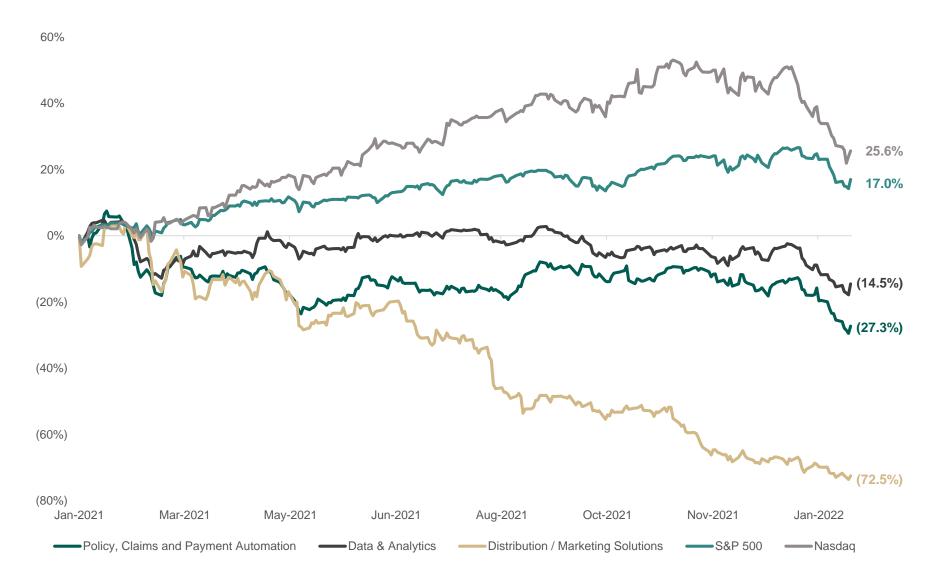
Category Leaders Within the Three Segments Are Winning Majority of New Deployments



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B. InsurTech By The Numbers

Insurtech Has Traded Similar To Other FinTech Sub-Sectors And Have Underperformed The Broader Market Over The Last 12 Months





The Majority Of Public InsurTech Verticals Expect Revenue Growth And EBITDA Margin Expansion In 2022

	Market	Enterprise		EV/Revenue	0)/0000	1	e Growth		A Margin
(\$ in millions, except per share data) Policy, Claims and Payment Automation	Сар	Value	LTM	CY2021	CY2022	CY2021	CY2022	CY2021	CY2022
Guidewire Software, Inc. (GWRE)	\$8,061	\$7,679	10.9x	10.7x	9.8x	NM	9%	NM	NM
, , , ,									
Duck Creek Technologies, Inc. (DCT)	3,156	2,832	11.5x	11.7x	10.1x	21%	15%	6%	6%
Sapiens International Corporation N.V. (SP	1,687	1,655	3.8x	3.6x	3.3x	21%	10%	20%	20%
FINEOS Corporation Holdings plc (FCL)	792	784	6.2x	5.9x	5.2x	10%	13%	9%	12%
Ebix, Inc. (EBIX)	898	1,520	0.9x	1.0x	1.5x	42%	(33%)	18%	31%
Data & Analytics									
RELX PLC (RELX)	\$57,821	\$66,667	6.0x	5.8x	5.3x	3%	9%	37%	38%
Experian plc (EXPN)	36,995	41,353	6.2x	6.2x	5.6x	12%	11%	35%	36%
Verisk Analytics, Inc. (VRSK)	31,151	34,274	10.6x	10.4x	9.7x	8%	7%	49%	49%
Equifax Inc. (EFX)	28,554	32,015	6.0x	5.8x	5.4x	19%	8%	34%	36%
TransUnion (TRU)	19,095	21,932	6.3x	6.1x	5.0x	15%	22%	40%	38%
Fair Isaac Corporation (FICO)	12,959	14,481	9.8x	9.7x	9.2x	2%	6%	43%	46%
Pegasystems Inc. (PEGA)	7,802	8,137	6.5x	6.3x	5.3x	22%	19%	7%	9%
Root, Inc. (ROOT)	449	(168)	1.5x	1.4x	1.9x	NM	(26%)	NM	NM
Quartix Technologies Plc (QTX)	250	245	7.2x	7.2x	6.8x	NM	7%	22%	21%
Metromile, Inc. (MILE)	193	34	2.2x	2.3x	2.2x	144%	2%	NM	NM
Distribution / Marketing Solutions									
Lemonade, Inc. (LMND)	\$1,772	\$1,346	16.4x	14.0x	8.1x	34%	73%	NM	NM
Blend Labs, Inc. (BLND)	1,729	1,413	9.4x	4.7x	4.8x	284%	(2%)	NM	NM
SelectQuote, Inc. (SLQT)	1,171	1,492	1.2x	1.1x	0.8x	39%	42%	17%	23%
MediaAlpha, Inc. (MAX)	552	651	0.8x	0.9x	0.8x	9%	13%	9%	9%
eHealth, Inc. (EHTH)	569	610	1.0x	1.0x	1.0x	NM	8%	NM	3%
GoHealth, Inc. (GOCO)	300	1,478	0.3x	0.2x	0.2x	42%	23%	25%	27%
EverQuote, Inc. (EVER)	461	428	1.1x	1.1x	1.0x	20%	7%	4%	4%
Mean			5.7x	5.3x	4.7x	41%	11%	23%	24%
Median			6.1x	5.8x	5.1x	20%	9%	21%	23%



2021 Witnessed Strong Financing Activity Across The InsurTech Ecosystem

Date	Investor(s)	Investor(s) Target Target Location		Comments	Transaction Size (\$mm)
1/28/22	PACIFIC LAKE — PARTNERS —	OneShield	Marlborough, MA	Insurance process management software provider, OnShield, raised \$50mm in a deal led by Pacific Lake Partners. The funding will accelerate investments in product innovation for both core platforms.	\$50
1/24/22	Pitango Hanaco	SAYATA	Cambridge, MA	Insurance quoting solutions provider, Sayata, raised \$60mm in a deal led by Pitango Venture Capital and Hanaco Venture Capital. The funding will be used to expand the company's insurance distribution platform by introducing other insurance lines.	\$60
11/23/21	8° EIGHT ROADS	leocare	Paris, France	Auto and housing insurance company, Leocare, raised \$116mm in a deal led by Eight Roads. The funds will be used to develop additional products and expand into new markets starting with Southern Europe.	\$116
11/22/21	general ⓒ catalyst RAPID	resilience	San Francisco, CA	Insurance platform for brokers and insurers, resilience, raised \$80mm in a deal co-led by General Catalyst and Rapid7. The funds will be used for middle market expansion and international growth.	\$80
10/13/21		at bay	San Francisco, CA	Digital cyber insurance platform provider, at-bay, raised \$20mm to take its Series D to \$205mm in a deal co-led by Icon Ventures and Lightspeed Venture Partners. The funds will be used to double the company's workforce in Israel.	\$205
10/4/21		🛞 Ladder	Menlo Park, CA	Instant life insurance platform, Ladder, raised \$100mm in a deal co-led by Thomvest Ventures and OMERS Growth Equity. The funds will be used to accelerate innovation in the service of families and communities.	\$100
9/28/21	🜔 ѕомро	COVER GENIUS	Sydney, Australia	Insurance distribution platform, Cover Genius, raised \$73mm in a deal led by Sompo Holdings (Asia). The funds will be used to expand its global insurance distribution platform and support new e-commerce, property, travel, mobility, auto, B2B and financial services partners.	\$73
9/21/21	ACTIVANT	bol ttech	Vienna, Austria	Al-based point POS insurance platform, boltech, raised an additional \$30mm to take its Series A to \$210mm in a deal led by Activant Capital Group. The additional capital will allow boltech to enhance its technology / digital capabilities and strengthen its presence in Southeast Asia, Europe and other existing markets.	\$210
9/14/21	SoftBank	Cenvelop	London, United Kingdom	Specialty cyber insurance analytics and underwriting services company, Envelop, raised \$130mm in a deal led by Softbank. The financing will facilitate Envelop's plans to expand its machine-learning and data-driven underwriting activity in London and Bermuda.	\$130
9/7/21	Investec	marshmallow	London, United Kingdom	Car auto insurer, marshmallow, raised \$75mm in a deal co-led by Passion Capital, Investec and Scor. The funds will be used to expand into markets outside the UK.	\$75
8/31/21		insurify	Cambridge, MA	Online car, home and life insurance platform, Insurify, raised \$85mm in a deal led by Motive Partners. The Funds will be used to expand the company's operations and accelerate its growth plans and build brand awareness, potentially through TV advertising.	\$85



Increasing M&A Activity Across The InsurTech Value Chain

Date	Acquirer(s)	Target	Target Location	Comments	Transaction Size (\$mm)
1/6/22	Nomi Health		New York, NY	Artemis Health (New York, NY) was acquired by Nomi Health for \$200mm. The transaction gives Nomi Health customers actionable, data-driven insights to materially lower costs and improve the quality of care they deliver to their communities. Artemis Health operates a healthcare analytics platform that optimizes benefit programs.	\$200
12/13/21		ReSourcePro	New York, NY	ResourcePro (New York, NY) was acquired by Kelso & Company for an undisclosed amount. The investment will enable the company to continue its long-term growth strategy, adding resources to enhance client value and expand global operations.	n/a
12/1/21			Milan, Italy	Elba Assicurazioni (Milan, Italy) was acquired by Revo (MIL: REVO) for \$183mm. With this transaction, Revo plans to cross-sell commercial campaigns with additional types of products and extend partnerships. Elba Assicurazioni is a leading insurance company in the surety bond market.	\$183
11/22/21	experian.	gabi	San Francisco, CA	Gabi (San Francisco, CA) was acquired by Experian (LON: EXPN) for \$320mm. The transaction will allow Experian to expand its presence in the auto insurance vertical. Gabi is the developer of an insurance management mobile application designed to help consumers receive the correct coverage.	\$320
11/8/21	Lemonade	metromile	San Francisco, CA	Metromile (San Francisco, CA) was acquired by Lemonade (NYS: LMND) for \$500mm. With this transaction, Lemonade will create the most customer-centric, fair and affordable car insurance platform worldwide. Metromile operates a digital insurance platform that provides real time, personalized auto insurance policies	\$500
10/5/21	Coalition"	attune	New York, NY	Attune (New York, NY) was acquired by Coalition (San Francisco, CA) for an undisclosed amount. With the addition of Coalition's products to Attunes broker platform and marketplace, brokers will be able to access a wide variety of leading insurance products from a single interface to more efficiently meet their clients' needs. Attune is a technology-powered broker platform for commercial insurance.	n/a
9/13/21	🏶 B R P	UCS STATE OF THE S	Holmdel, NJ	JGS Insurance (Holmdel, NJ) was acquired by Baldwin Risk Partners (NAS: BRP) for \$163mm. With this transaction, Baldwin Risk Partners seeks to enhance and expand its middle-market segment capabilities. JGS Insurance is the provider of specialized commercial insurance services.	\$163
8/17/21	HUDSON STRUCTURED	0 C C A M	London, United Kingdom	Occam Underwriting (London, UK) was acquired by Hudson Structured Capital Management (Stanford, CT) for an undisclosed amount. With this transaction, Occam will expand into new lines of complex risk by hiring talent and upgrading the company's tech stack. Occam operates a data analytics and underwriting management platform.	n/a
8/16/21	EVERQUOTE	🖉 P O L I C Y F U E L	Austin, TX	Policy Fuel (Austin, TX) was acquired by EverQuote (NAS: EVER) for \$16mm. The acquisition enables EverQuote to expand the range of products they offer, support the growth of their P&C carrier partners, and increase the range of personalized shopping experiences. Policy Fuel operates a policy platform that serves property and casualty insurance verticals	\$16
8/2/21	DRAGONEER	INTELLIGENT	Chicago, IL	CCC Intelligent Solutions (Chicago, IL) was acquired by Dragoneer Investment Group (San Francisco, CA) for \$605mm. The transaction will allow CCC to create additional solutions in-line with the P&C insurance economy's ongoing digital transformation. CCC is a SaaS platform for P&C insurance.	\$605



C. Leading Advisor To FinTech, Digital Tech, Data & Analytics Companies And Investors Worldwide



Bulge Bracket Capabilities.

Boutique Focus on Clients.

We offer expansive capabilities, delivered by experienced advisors, supported by advanced analysis

FULL SERVICE

CAPABILITIES

corporate services

REACH

INTERNATIONAL

Wide scale and strategic

partnership with MCF

Corporate Finance

M&A advisory, public and

private capital raising, and



Each client transaction meaningfully impacts our firm results and receives the attention it deserves

SENIOR LEVEL ATTENTION

Senior bankers will maintain presence throughout the

INDEPENDENT

focused exclusively on client

MIDDLE MARKET EXPERTISE

knowledge for mid-sized

RELATIONSHIP DRIVEN

Highly customized

UNIQUE PERSPECTIVES

and opportunities for

LEADING EQUITY

Award winning institutional

Significant experience within core verticals

INDUSTRY EXPERTISE

RESEARCH

equity research

PUBLIC MARKET INSIGHTS

COMPREHENSIVE

Broad access to strategic

and financial buyers

ACCESS

Provided through institutional sales, trading

M&A and capital markets



Full-service Platform Offering Depth and Expertise



EQUITY CAPITAL MARKETS

EQUITY CAPITAL MARKETS								
INVESTMENT BANKING EQUITY RE		SEARCH	SALES & TRADING					
Mergers & Acquisitions	Award-Winning Research		Market Maker for 1,000+ Stocks					
Equity & Debt Financing	18+ Senior Analysts		Coverage of 700+ Institutions					
Public Offerings	360+ Covered Companies		350+ Non-Deal Roadshows / Year					
Private Placements	Bison Select Coverage		Coast-to-Coast Coverage					
	WEALTH MANAGEMENT							
Personal Wealth Management		Investment Advisory						
Financial Planning		Significant Distribution Capabilities						
~400 Financial Advisors		~\$52 billion in client AUA						
FIXED INCOME CAPITAL MARKETS								
Public Finance		Fixed Income Strategy Group						
Institutional Sales & Trading		Structured Investments						

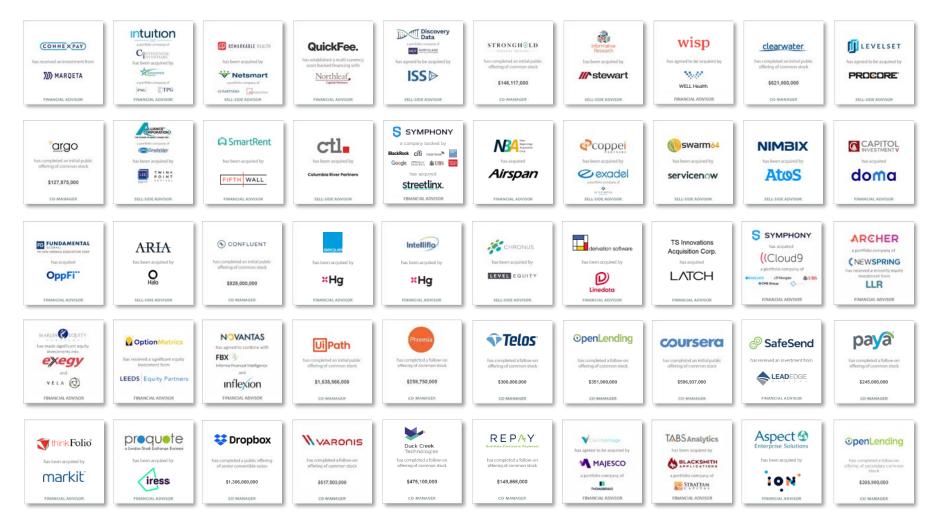
Global Coverage With An On-Ground Presence In Several European Markets





FinTech Focused Middle Market Technology Investment Bank

D.A. Davidson's technology team is the 5th most active technology group in the United States on M&A deals under \$250 million with more than 40 completed M&A advisory transactions since 2019⁽¹⁾



(1) Mergermarket as of 5/31/2021.

MCF acted as Financial Advisor on deal



Focused Events Catered to Our FinTech Clients

Rapidly expanding institutional investor conference highlights both public and private companies

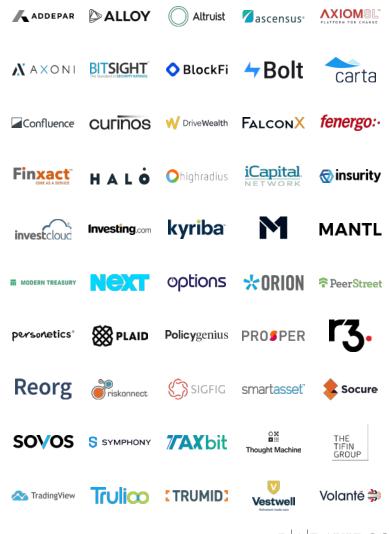




Proprietary Thought Pieces Geared Towards the FinTech Sector

Consistent goal across the partnership to rapidly support the brand and firm investment in Financial Technology







MARLIN & ASSOCIATES

TOGETHER WE ARE ONE

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